Over the last ten years, Indonesia has transformed from an authoritarian state into the world's first majority-Muslim, multi-party democracy. The country’s successes and challenges as a new democracy are the subject of the Ash Center’s Rajawali Foundation Institute for Asia report, “From Reformasi to Institutional Transformation: A Strategic Assessment of Indonesia’s Prospects for Growth, Equity, and Democratic Governance.”

Peter Sondakh, founding donor of the Rajawali Foundation Institute for Asia, commissioned the report due to concerns that Indonesia’s fledgling democracy might be faltering despite general praise of the country’s steady progress. An HKS team led by Professor Anthony Saich began to explore Indonesia’s deeper problems of inadequate infrastructure, inequality, and a stunted economy. The findings of the report led to the Rajawali Foundation establishing the Harvard Kennedy School Indonesia Program at the Ash Center in order to expand and strengthen policy research and training in the country.

“The achievements of Indonesia’s Reformasi era (1998 to present) are important and lasting,” said Anthony Saich. “But the country must undertake a substantive institutional transformation, and it must do so quickly to make the most of globalization and avoid the pitfalls of heavy dependence on natural resources and low-wage manufacturing.”

The report begins with a description of Indonesia’s current economic and social conditions. Indonesia’s infrastructure ranks 96 out of 133 countries.1 Only 55 percent of roads are paved, and the country still lacks a cross-Java highway. Low capacity and frequent cargo delivery delays of the nation’s ports have forced many companies to opt for more efficient neighboring Singaporean ports for shipments.

The report’s authors argue that spending on public health and academic achievement has been similarly inadequate. “At 1.1 per-

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Dean Ellwood Visits East and Southeast Asia

In mid-September, Dean David Ellwood went on a tour of East and Southeast Asia, visiting benefactors and alumni in key programs affiliated with the Ash Center. Ellwood traveled to Singapore where he signed a renewal of agreement formalizing future collaboration between the Lee Kuan Yew School of Public Policy and the HKS Singapore Program. He then traveled to Indonesia, where he delivered the public address “Creating Jobs, Reducing Poverty, and Improving the Welfare of the People: Acting in Time on Hard Problems” at the Presidential Palace in Jakarta. Present at this lecture were both Indonesian President Susilo Bambang Yudhoyono and Vice President Boediono along with cabinet ministers, heads of various state agencies and commissions, and representatives from business and academic communities. In his visit to Vietnam, Ellwood met with the leadership of the Fulbright Economics Teaching Program (FETP), and saw firsthand how the work of this leading center of policy teaching and research is impacting public policy in Vietnam. The Minister of Agriculture, a graduate of the FETP, personally conducted a tour of the Red River region to introduce Ellwood to the Vietnamese countryside. Ellwood concluded his trip with a visit to China, meeting in Beijing with key alumni and graduates of the New World Fellows Program, an executive education and training program for the next generation of prominent Chinese leaders. Ellwood also made additional trips to visit Tsinghua University and the Chinese Academy of Governance, where he received an honorary professorship. He ended with a visit to the Harvard China Center in Shanghai where he broadcast a live video feed to the conference on technology and governance being held at HKS.

HKS Singapore Program Joins the Ash Center

This summer, the HKS Singapore Program joined the Center. Housed within the Rajawali Foundation Institute for Asia and chaired by Kenneth Winston, lecturer in ethics, the Program promotes collaboration in research, education, and outreach between HKS and the Lee Kuan Yew (LKY) School of Public Policy at the National University of Singapore. These activities include joint research projects, case studies, faculty exchanges, policy conferences, and executive education programs.

Ash Center Welcomes New HKS Indonesia Program Director

Elizabeth Osborn joined the Ash Center as the new program director of the HKS Indonesia Program in July 2010. She has worked in Indonesia for approximately half of the last 17 years and is fluent in the Indonesian language. This experience will help her establish the critical linkages between HKS and Indonesia needed to meet the Program goals of improving research, teaching, and training on public policy and governance issues. Most recently, Osborn worked with the U.S. Agency for International Development (USAID), where she launched several new initiatives such as the basic education governance project, Aceh Polytechnic partnership, and a new suite of programs in higher education.
On August 5–7, 2010, the Ash Center, the Rockefeller Foundation, and Professor Anthony Williams hosted the fourth meeting of the Urban Policy Advisory Group (UPAG). Senior mayoral advisors representing 27 of the group’s member cities participated in a thoughtful and candid dialogue centered around the transformative capabilities of networked governance in three distinct areas: leveraging higher education institutions in community development; the role of philanthropy in economic development; and labor partnerships for increased public sector productivity.

The event also included a lunch Q + A session with Laurel Blatchford, chief of staff to U.S. Department of Housing and Urban Development Secretary (and former Innovations Award winner) Shaun Donovan.

The conference’s first panel, “Anchor Institutions and Neighborhood and Workforce Development,” featured panelists SUNY Chancellor Nancy Zimpher, Center for Community Partnerships Director Ira Harkavy, and Johns Hopkins University Special Advisor on Economic Development Andrew Frank. They discussed the importance of higher education institutional leadership in order to establish deep and meaningful partnerships with city government.

Creating collaborative networks was also the subject of the second panel, “Philanthropy and Economic Development.” Panelists Teresa Lynch, director of research at the Initiative for a Competitive Inner City, and Ronald Richard, president of the Cleveland Foundation, discussed how city-foundation partnerships often require a shifting perspective on how issues are presented to potential funders. “Foundations are ‘pull oriented,’” said Lynch. “They like to hear ideas, and if there is one that matches their interests, they will fund it.”

In the concluding panel, “Organized Labor and Municipal Budget Reform,” Andy Stern of the Service Employees International Union, Linda Kaboolian of HKS, and Marcia Calicchia of Cornell University addressed participants’ frustration working with local public sector unions in the current fiscal climate and the difficulty of creating effective productivity agendas. Panelists encouraged city representatives to adopt several overarching best practices to more effectively work with unions.

UPAG was founded in 2007 by Mayor Stephen Goldsmith—now on leave from HKS as New York City’s deputy mayor for operations—to encourage the replication of innovative, high-impact policy ideas in our nation’s 35 largest urban centers. Part of the Project on Municipal Innovation, UPAG is a joint venture of Living Cities, the Ash Center, and the Rockefeller Foundation. In addition to in-person biannual meetings, the group convenes quarterly webinars and provides technical assistance to cohorts of cities focused on specific policy areas such as transit-oriented development and economic growth.
Bright Ideas Recognizes Innovative Government Programs
Selects 173 Noteworthy Government Programs

On September 29, 2010, the Ash Center announced 173 government programs selected for its newly-created Bright Ideas program. In its inaugural year, Bright Ideas is designed to recognize and share creative government initiatives around the country with interested public sector, nonprofit, and academic communities.

Bright Ideas seeks to complement the long-standing Innovations in American Government Awards Program by providing government agencies with a collection of new solutions that can be considered and adopted today. This new program serves to recognize promising government programs and partnerships that government officials, public servants, and others might find useful when faced with their own challenges.

This year’s cohort of Bright Ideas was chosen by a team of expert evaluators made up of academics, practitioners, and former public servants. Selected from a pool of nearly 600 applicants including smaller-scale pilots, 2010 Bright Ideas address a range of pressing issues including poverty reduction, environmental conservation, and emergency management.

“For over 20 years we have been honoring the country’s most creative public sector initiatives through our Innovations in American Government Awards Program,” said Anthony Saich, director of the Ash Center. “The creation of Bright Ideas was a natural next step to shed light on an even greater number of noteworthy programs and practices across our nation and to encourage practitioners to make these ideas work in their own backyards.”

The 2010 Bright Ideas will be showcased on the Center’s Government Innovators Network, an online marketplace of ideas and examples of government innovation for policymakers and practitioners. The inaugural group of Bright Ideas will serve as a cornerstone of a new online community where innovative ideas are proposed, shared, and disseminated. The Ash Center also envisions that these Bright Ideas have the potential to become future Innovations in American Government winners. The Center will be accepting applications and recognizing more Bright Ideas on a rolling basis throughout the year.

Bright Ideas is an initiative of the Ash Center’s Innovations in Government Program, which spotlights exemplary models of government innovation and advances efforts to address the nation’s most pressing public concerns. Throughout its history, the Program has generated a wealth of research based on award-winning government innovations and the study of how innovation occurs.
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<th>Project Name</th>
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<td>City of Chula Vista, CA</td>
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<td>Crutcho Park Acquisition Project</td>
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<td>Curley School Project</td>
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<td>Cut It Out Cambridge</td>
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<td>Guyamaca Rancho State Park Reforestation: Carbon Financing</td>
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<td>Deceased Veterans Document Historical Program</td>
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<td>Freedom from Fire</td>
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<td>Fugitive Safe Surrender</td>
<td>U.S. Department of Justice</td>
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**BRIGHT IDEAS**
Military Welcome Home Initiative  State of Wisconsin
Model Review Program  State of Florida
NASBLA BOAT Program  United States Coast Guard
Neighborhood Place  Louisville Metro Government, KY
No Child Left Inside  State of Connecticut
Offender Kiosks  State of Missouri
Office of Financial Education  Commonwealth of Pennsylvania
Older Adult Injury Prevention Program  City and County of Broomfield, Colorado
On the Fence  City of Chattanooga, TN
On The Road Together: Safe Teen Driving Circles  City of River Falls, WI
Online Voter Registration  State of Arizona
Parks Capital Grants Program  City of San Jose, CA
Performance Institute  City of Casa Grande, AZ
Permanency Roundtable  State of Georgia
Poet Laureate Initiative  Erie County, PA
Point of Engagement  Los Angeles County, CA
Portland SmartTrips  City of Portland, OR
Ports Technology Advancement Program  City of Los Angeles, CA
Poverty Reduction Collaboratives  State of Connecticut
Project Conserve  City of Elk River, MN
Protecting Citizens Personal Health Information  State of Wyoming
Protocol for Assessing Community Excellence in Environmental Health  State of Florida
Public Sector Collaborative Training  City of Englewood, CO
Public Spaces Collaborative  City of Philadelphia, PA
Railroad Flatcar Bridges  Buchanan County, IA
Real Connections  State of Rhode Island
Redemption, Inc.  City of New York, NY
Regional Cluster Study Spurs Growth  Polk County, FL
Restorative Justice Community Action  Minneapolis, MN
Safe Needle Collection and Disposal  Boone County, IN
Single Side Trash Pick-Up  City of Kokomo, IN
Space of Her Own  City of Alexandria, VA
STAR-Laboratory Interactive Training Environment  U.S. Department of Health and Human Services
Start with a Story Project  Alameda County, CA
Step Up 2 Green  Monterey County, CA
Stop, Drop, & Go TV Recycling  City of Dallas, TX
Strategic Investment Initiative  City of Cleveland, OH
StreetSafe Boston  City of Boston
SunWise Program  U.S. Environmental Protection Agency
Sustainable Prisons Project  State of Washington
Teen Center  Village of Niles, IL
Text to 9-1-1 Project  Black Hawk County, IA
The Cotillion Program  City of Newark, NJ
The Learning Bridge  Burlington County, NJ
The Library Partnership  Alachua County Library District, FL
Town Helps Project  Town of Prescott Valley, AZ
Traders to Teachers  State of New Jersey
Transformation Initiative  State of Oregon
Transformative Response to High Fuel Costs  Polk County, FL
Tribal Development Division  Leech Lake Band of Ojibwe, MN
Trip Resource & Incentive Program  City of Redmond, WA
Tuition Guarantee Program  State of Mississippi
Urban Fringe Development Area Plan  Missoula County, MT
URx Your Pharmacy Plan  State of Montana
Vegetable Oil Exchange  Montgomery County, MD
Virginia Interoperability Picture for Emergency Response  Commonwealth of Virginia
Virtual Parking Management  State of California
Virtual Supermarket  City of Baltimore, MD
Warrior Adventure Quest  U.S. Department of Defense
Waste Land to Sports Complex  City of Oneida, TN
Westside Subway Public Participation Program  Los Angeles County, CA
Youth Development Programs  City of La Mirada, CA
Youth Leadership Academy  City of Asheville, NC
Youth Services Center  City and County of Honolulu, HI
Youthful Offender Apprenticeship Training Program  State of Kansas
Youth-Police Unity Project  City of Rochester, NY
Zoning Hearings Automation  Miami-Dade County, Florida
ZotWheels Bikeshare  University of California
Held October 6–8, 2010, the fourth annual China Goes Global conference brought together academics, business leaders, and public officials from around the world as part of the Ash Center’s efforts to advance analytical research and the overall state of knowledge about China’s growing role in the world economy. During this year’s conference, over 100 academics convened to present original research on a host of issues including:

• Social, political, and economic influences of China’s globalization;
• The effects of China’s globalization on the business environment of firms in developed and emerging countries;
• The role of the U.S. and China as economic, political, and business leaders in the 21st century;
• Factors associated with China’s emerging global economic prowess; and
• Western political and economic models and theories that explain China’s current trajectory.

“The rise of China’s economy and the increasing global reach of its companies are drawing worldwide attention,” said Anthony Saich, director of the Ash Center. “China is now a major economic actor and governments, companies, and many academics are looking to see how its policies will unfold and how they will affect the global economic recovery. We were pleased to convene such a prestigious group of scholars to discuss the implications of China’s growing profile on the world’s stage.”

China Goes Global was co-sponsored by the Ash Center, Harvard Kennedy School; the Center for International Business Education and Research, Georgia Institute of Technology; the Crummer Graduate School of Business and Rollins China Center, Rollins College; and the University of Potsdam, Germany. The conference was part of a larger initiative sponsored by the Alexander von Humboldt Foundation to encourage multidisciplinary and transnational research on the Chinese economy and its enterprises.
Examining China’s New Policy Climate
July 2010
In recent months, Chinese economic planners have been engaged in a balancing act of deflating asset bubbles and controlling inflation without dampening growth excessively. In her presentation at the Ash Center in July, Jing Ulrich, J.P. Morgan’s managing director and chairman of China Equities and Commodities, examined the implications of three key shifts that are occurring in the Chinese economy: the shift from an ultra-expansionary policy stance toward a tightening bias; recent policy changes in the all-important property sector; and the long-term shift from an investment-driven economy to one that is propelled by private consumption. Ulrich was ranked one of Fortune Magazine’s 50 Most Powerful Global Businesswomen in 2009. This event was co-sponsored by Harvard University Asia Center.

The Power of Social Innovation Webinar Series
Summer 2010
This summer, the Center’s Innovations in Government Program launched the Power of Social Innovation Webinar Series. Each webinar of the series featured an exclusive conversation, moderated by Harvard faculty, with leading social innovators—a new breed of entrepreneurial reformers working to ignite policy change and drive results in a range of areas including health care, education, and social services. The five webinars in this ongoing series explored, for example, methods for overcoming the barriers inherent to designing and scaling innovation in social services. Each webinar also highlighted practical strategies that public officials and other civic leaders can employ to create an environment fertile for innovation in their communities. Recordings of this summer’s webinars are available on the Center’s Government Innovators Network (www.innovations.harvard.edu/xchat.html):
• “Igniting Change in Juvenile Justice”
• “The Mandate and Caution of Engaging the Government”
• “The Role of Procurement in Social Innovation Funding”
• “Engaging the Citizen as Co-Producer of Social Good”
• “Mobilization and Member-Based Organizations for Social Change”

Vietnam Policy Update
September 2010
The Vietnam Program engaged a select group of provincial and national-level policymakers in policy dialogue through its Vietnam Policy Update (VPU) program held in partnership with the Lee Kuan Yew School of Public Policy at the National University of Singapore. Vietnam faces a range of complex policy challenges in an international context fraught with uncertainty. Against this backdrop, Vietnamese policymakers are preparing the country’s development strategy for the next ten years, which will be debated and adopted at the Party Congress in 2011. Over three days, VPU engaged the participants in a structured discussion with leading Vietnamese and international experts on a range of issues related to Vietnam’s socioeconomic development. Key topics included regional development strategies in an international context, geopolitical develop-
ments in East and Southeast Asia, the regional and global economic outlook, an analysis of Vietnam’s competitiveness and economy, and infrastructure challenges.

Democracy Seminars
Fall 2010
The Democracy Seminar Series brings distinguished speakers to Harvard Kennedy School for the academic year to address critical challenges facing democratic governance. During the fall semester, the Ash Center hosted seven seminars on issues related to democratic participation and civic engagement; immigration in the U.S.; and democratic challenges in formerly authoritarian regimes. Seminars included:

- “Moving Away from Liberal Democracy: Participation, Representation, & Political Experimentalism in Brazil,” Thamy Pogrebinschi, State University of Rio de Janeiro
- “Competitive Authoritarianism: Hybrid Regimes After the Cold War,” Lucan Way, University of Toronto
- “Rx Democracy: Innovations at the Intersection of Health Care, Democracy, and Civic Engagement,” Rishi Manchanda, MD MPH, Rx Democracy
- “Immigrant Inclusion: Governance Dilemmas Then, Now, and in the Next Two Decades,” Demetrios Papademetriou, Migration Policy Institute
- “The Korean State: How South Korea Lifted Itself Out of Poverty and Dictatorship to Affluence and Democracy,” Stein Ringen, University of Oxford
- “Immigration and Democracy, from Know-Nothings to Koran Burning: Facing the Challenge of Demographic Change,” Jack A. Goldstone, George Mason University
- “The Cracked Bell: America and the Afflictions of Liberty,” Tristram Riley-Smith
In the News

One Million More Children Live in Poverty Since 2000: What Can Cities Do?
Improving Child Well-Being Forum Convenes City Policymakers

One in six children is now raised in poverty—a rate that the Annie E. Casey Foundation reports has increased by over one million since 2000, an 18 percent rise. Experts estimate that over 40 percent of children in the United States are now born into single-parent households. Before the age of eight, those children will witness their mothers in at least three separate relationships and their fathers in five.

“America’s families are really in crisis now,” said Julie Wilson, director of the Malcolm Wiener Center for Social Policy, speaking to city policymakers and welfare agents at the Improving Child Well-Being Forum: What Cities Can Do event. “And it is within this environment that we are counting on you to innovate in our cities.”

The Improving Child Well-Being Forum was held on August 5, 2010, and convened over 100 city and child welfare practitioners and policymakers to examine innovative municipal programs and policies that are aiding young children and their families.

Panelists included 2009 Innovations in American Government Award winner Wrap-around Milwaukee, a consolidated social service program that has cut the cost of treatment of needy youth in half with notably improved clinical outcomes, and Maine’s Cutler Institute of Health and Social Policy, which created youth leadership teams of kids that have aged out of foster care. As a result of their work, legislation was passed to allow foster kids to visit with their siblings, sadly a rare occurrence before the bill.

“I spend a lot of time on the street blowing bubbles with kids,” said Roberta Lipsman, coordinator of Community Partnerships for Protecting Children in Portland. “You need to spend time building relationships with the neighborhoods you serve.”

The event was made up of three interactive panel discussions moderated by Wilson. Discussions addressed successful and innovative models for keeping kids in the home instead of foster care and juvenile delinquency facilities, and creative solutions for encouraging youth to be involved in decision making and civic opportunities.

The final panel included Stephen Goldsmith, the Center’s Innovations in Government director, who shared his personal experiences while mayor of Indianapolis consolidating and improving synergies across treatment agencies by working more effectively with unions.

Much of the day’s discussion centered on the importance of community-based care, whereby case workers share the responsibility of a child’s treatment with parents. “I spend a lot of time on the street blowing bubbles with kids,” said Roberta Lipsman, coordinator of Community Partnerships for Protecting Children in Portland. “You need to spend time building relationships with the neighborhoods you serve.”

Michael Bock, a youth leader of 2005 Innovations in American Government winner Youth Civic Engagement in Hampton, Virginia, gave his own perspective on the importance of encouraging meaningful

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This summer, students at both Harvard Kennedy School and throughout the University rolled up their sleeves and got to work, supporting unique education, government, and service initiatives around the world as Summer Fellows in Innovation or through Indonesia summer research grants. To learn more about the Ash Center’s resources and fellowships for students, please visit www.ash.harvard.edu/students.

In Focus

Summer Fellow in Innovation
Alejandra Vallejos Morales, HKS MPA ‘11, explored data transparency in government this summer, offering research support to Washington, D.C.’s Office of the Chief Technology Officer. The Office’s Data Feeds Program is the nation’s first government initiative to make virtually all current city government data available to citizens. Quoting Louis Brandeis’ famous adage, “Sunlight is said to be the best of disinfectants,” Morales explained that while the program has exposed data performance to public criticism, such transparency has created an environment of self-improvement and accountability for civic offices. “In Latin America where I’m from, people come to the streets to complain,” said Morales. “But in e-government, we create streets for people to participate in 24/7. There’s less mess and real change happens.”

Indonesia Summer Research Grantee
Jessie Cronan, HKS MPP ‘11, spent her summer research grant working on women empowerment issues in Aceh, located in the island of Sumatra in Indonesia. She supported the efforts of LINA, the Aceh women’s league, which was founded to empower women to participate more actively in the political, economic, and social life of the region in the aftermath of over 30 years of bloody conflict. Cronan worked on a variety of LINA’s programs in the region including assisting with prenatal screenings, supporting staff at LINA’s preschools, and helping with a conference on UN resolution 1325, which articulates the importance of including women in all aspects of the peace and reconstruction process. She also crafted organizational materials for future fundraising efforts.

“My summer internship in Indonesia felt like four years of college condensed into one summer,” said Cronan. “I got a crash course in organizational development and really learned how to enhance women’s political participation.”
For the 2010-2011 academic year, the Ash Center welcomed its inaugural Democracy Fellow, five Ford Foundation Mason Fellows, two Roy and Lila Ash Fellows in Democracy, and 18 Rajawali Foundation Institute for Asia Fellows. Graduate and post-doctoral students along with business and government officials will undertake research broadly related to innovation and democratic governance during the school year. The Center provides ongoing academic guidance and logistical support, connecting fellows with pertinent faculty and programs to enrich their research and their academic experiences while at HKS.

“We are pleased to welcome such an impressive group of academics, business executives, and government officials to the Ash Center this year,” said Anthony Saich, director of the Ash Center. “From low carbon policies in China to social justice in West Africa, the research this year’s fellows will explore is as diverse as the experiences they bring to the Center. We look forward to supporting them during their academic careers at the Kennedy School, and building upon their creative scholarship to foster more dialogue about democratic governance and innovation.”

Democracy Fellowship
In its inaugural year, the Democracy Fellowship is designed to support doctoral and post-doctoral students with scholarship focused on democratic governance that provides practical guidance to solving urgent social problems. This year, the Center welcomes Quinton Mayne as the Center’s first Democracy Fellow. Mayne holds a Ph.D. from Princeton University and comes to the Center from the European University Institute where he was a Max Weber Fellow. As a Democracy Fellow, Mayne will study the impact of institutional reform on democratic performance as it relates to deliberative and participatory mechanisms. His research will consider how such innovations improve the integration of racial, ethnic, and religious minorities in government and make elected politicians more accountable to such groups.

Ford Foundation Mason Fellowship
The Ford Foundation Mason Fellowship recognizes individuals who have a strong commitment to the principles of democratic governance and public service and a capacity to innovate and implement creative approaches to social and economic development. Such scholarships support mid-career professionals from some of the poorest nations in the world to attend Harvard Kennedy School for an intensive one-year master’s degree in public administration. The following students were selected as Ford Foundation Mason Fellows for the 2010-2011 academic year:

Abid, Sadaffe, Ford Mason Fellow ’11, was formerly the CEO of the microfinance organization KASHF, and was responsible for leading the company’s growth from 70,000 to 300,000 clients.
Gonda, Violet, Ford Mason Fellow ’11, has been a Zimbabwean radio journalist forced to broadcast to her country from exile in London because of media restrictions.

Jusu, Sahr, Ford Mason Fellow ’11, is the former head of the Public Debt Management Unit of the Sierra Leone Ministry of Finance.

Lafortune, Elie, Ford Mason Fellow ’11, most recently served as the deputy chief of party for a 47 million multi-year USAID-funded financial sector development project in Haiti called HIFIVE.

Sarabi, Humayun, Ford Mason Fellow ’11, served as the senior manager for the Act Now Children’s Fund (ANCF) in Peshawar, Pakistan.

Roy and Lila Ash Fellowship
The Roy and Lila Ash Fellowship in Democracy is awarded annually to students who demonstrate a strong interest in the overarching questions of democratic governance, a capacity for leadership, a commitment to research and inquiry, and a dedication to work for improvements that advance social justice and serve citizens of all countries and nationalities. The following students were selected as this year’s Roy and Lila Ash Fellows in Democracy:

González, Inez, MCP ’11, comes to the Center from the National Hispanic Media Coalition where she served as vice president of media policy.

Pearce, Caroline, MCP ’11, most recently served as the West Africa regional advocacy coordinator for Oxfam.

Rajawali Foundation Institute for Asia Fellows
This year’s cohort of Rajawali Foundation Institute for Asia Fellows is made up of academics, government officials, and business executives from across Asia. While at the Center, Rajawali Fellows will pursue independent research projects on a range of issues. Now in its tenth year, the Rajawali Fellowship is instrumental in leveraging the considerable talent of academics and practitioners from around the world to generate and disseminate research around important policy areas in Asia. This year’s Rajawali Fellows and their respective research topics include:

Azuma, Yoshiaki, Deputy Chief Representative, Bank of Japan, will study the impact of Chinese local government investments.

Bai, Ping, Ministry of Justice, will study U.S. recognition and enforcement of foreign judgments along with public and private international law.

Fu, Ziying, Vice Minister of China’s Ministry of Commerce, will study the impact of international development assistance, both governmental and market-driven, on the least developed countries with a strong focus towards improving old funding mechanisms and identifying new ones.

Gan, Lin, Vice Governor of Hunan Province, will study the role of local governments in promoting investment and economic development.

Guan, Cheng Hua, Ph.D. candidate at China University of Political Sci-
Fellows Focus

Yao, Ning, Ph.D. candidate at Tsinghua University, will study oil price fluctuation as a function of U.S.-China cooperation.

Yao, Yao, Ph.D. candidate at Tsinghua University, will study soft power and U.S. communications.

Zhang, Lansong of the World Bank in Beijing, will study the concept of an urban-rural integrated pension system to address economic inequalities between urban and rural areas.

Zhang, Xiaomeng, Ph.D. candidate at Tsinghua University, will study civil society, social enterprises, and philanthropy, including their formation, evolution, and influences.

Zhao, Erdong, Senior Lecturer at North China Electric Power University, will study low carbon politics in China and international influences on the developmental route.

Jiang, Xue, Ph.D. candidate at Dalian University of Technology, will study the development of research universities in the U.S. and the respective roles of universities in the U.S. and China.

Ju, Lixin, Economics Professor at the Shanghai Administration Institute, will research changes in the U.S. economy since the 2008 financial crisis.

Lan, Yuxin, Ph.D. candidate at Tsinghua University, will study INGOs in the global climate including their roles and mechanisms of influence.

Lee, Huay Leng, Senior Executive Editor of Singapore Press Holdings, will study the political, economic, and military relationships between Singapore and China.

Lee, Kun Chang, Professor of South Korea’s Sungkyunkwan University, will study the relationship between creativity and corporate performance.

Li, Haiming, Ph.D. candidate at the School of Public Policy and Management at Tsinghua University, will research proposals for outsourcing social security.

Li, Xiaopeng, Visiting Scholar of the Department of Land Economy at the University of Cambridge, will research the relationship between property and tax reform and speculation in the real estate market.

Li, Xinjuan, Associate Professor at Henan Polytechnic University and a Ph.D. candidate in Safety Management at the China Institute of Mining and Technology, will research similarities and differences in crisis management in the public and private sectors.

Li, Xinjuan, Ph.D. candidate at Tsinghua University, will study the impact of urbanization on the suburbs as well as how to govern such areas as they urbanize.

Yao, Ning, Ph.D. candidate at Tsinghua University, will study oil price fluctuation as a function of U.S.-China cooperation.

Yao, Yao, Ph.D. candidate at Tsinghua University, will study soft power and U.S. communications.

Zhang, Lansong of the World Bank in Beijing, will study the concept of an urban-rural integrated pension system to address economic inequalities between urban and rural areas.

Zhang, Xiaomeng, Ph.D. candidate at Tsinghua University, will study civil society, social enterprises, and philanthropy, including their formation, evolution, and influences.

Zhao, Erdong, Senior Lecturer at North China Electric Power University, will study low carbon politics in China and international influences on the developmental route.
cent of GDP, Indonesia spends less on public health than any country in the region.” Current academic curricula lack a strong focus on science and technology, reflected in the country’s R & D spending of only 0.05 percent of GDP.

Because it exports non-value added natural resources while importing finished goods it could produce domestically, Indonesia is currently in a trade deficit with China. This heavy reliance on commodities—including palm oil, copper, and nickel—makes the country more susceptible to price fluctuations that lead to an overvalued exchange rate which depresses more long-term employment.

The report argues that deep-seated corruption is at the heart of the country’s economic and social challenges. Recent decentralization of central to regional authorities has fragmented power, making accountability difficult. “We used to have one dictator,” said David Dapice, Center economist and one of the report’s authors. “Now we have hundreds of dictators because every little county head thinks of himself as a Suharto.”

The report’s authors recommend several measures for moving Indonesia away from its legacy of corruption. As the country’s electoral processes are often corrupt and vary across the country, the authors propose exploring changes to the models by which politicians are elected. Electoral reform could reduce some of the complexities in elections and incentivize politicians to act more in the public interest.

To ensure longer-term prospects for economic growth, Indonesia could benefit from attracting foreign investment to the region. China’s adoption of international standards of accountability and transparency has drawn foreign interest to the region; following China’s example, Indonesia could halt ineffective practices influenced by domestic interests.

With over half of the country’s population living just above the poverty rate, Indonesia has a small middle class by comparison to other countries. Indonesia could promote a more entrepreneurial economy by expanding access to public education and social services including better credit and bankruptcy protection to strengthen this “missing middle.”

Other recommendations include encouraging Indonesia to create inter-governmental bodies to oversee decentralization and channeling public dissatisfaction with corruption into larger NGO watchdog groups, which would in turn give people more of a stake in their democracy’s ongoing stability.

According to the report, “Indonesia is changing, but most of the dynamic economies of East Asia are changing faster....Our main motivation in writing this report was to provide a framework for future research relating to the country’s institutions and institutional change.”

The report was authored by HKS faculty and staff Anthony Saich, David Dapice, Tarek Masoud, Dwight Perkins, Jonathan Pincus, Jay Rosengard, Thomas Vallely, Ben Wilkinson, and Jeffrey Williams. An Indonesian translation of the report has been published in Indonesia under the title Indonesia Menentukan Nasib: Dari Reformasi ke Transformasi Kelembagaan.


The forum was convened by the Ash Center and the Malcolm Wiener Center with sponsorship by the Annie E. Casey Foundation.
In Focus: Child and Family Well-Being in the U.S.

- Children born at low birth weight (below 5.5 pounds): **8.2%**
- Infant mortality rate: **6.7 per 1,000 live births**
- Children living in families where no parent has full-time, year-round employment: **18%**
- Children ages 10 to 17 overweight or obese: **32%**
- Foster youth that age out of state care or run away each year: **20,000**
- Children living in poverty in 2009: **15.5 million**
- Children living in poverty in 2008: **14.1 million**

Source: U.S. Census Bureau, 2009 National Estimates